

Question	Marks
1	4.0/10
2	3.5/10
3	4.5/10
4	5.5/10
5	4.5/10
6	4.75/10
7	5.0/10
8	4.0/10
9	4.25/10
10	4.5/10
11	6.0/10
12	4.25/10
13	3.0/10
14	7.5/20
15	6.0/20
16	9.25/20
17	8.5/20
18	8.5/20
19	8.5/20
Total	106.0/250

Strengths:

- Good use of structure and organization in answers. For instance, questions on probity in governance and Mahavira's teachings show clear categorization and effective presentation.
- Effective use of real-life examples and diagrams, as seen in the fortitude and forest fire questions, which concretely illustrates points and enhances understanding.
- Strong ability to relate ethical frameworks and philosophies, evidenced in questions discussing fortitude and voice of conscience, effectively combining theoretical and practical aspects.

Areas of Improvement:

- At times, specific demand of the question was not fully met, such as the missing clear definitions or addressing of dimensions in ethics or money power in elections.
- Some answers lack detailed examples or specificity, particularly noted in the questions about human behavior's impact on ethical decision-making and implications of under-utilized public funds.
- Need to provide more focused and action-oriented conclusions. Observed in questions on Mahatma Gandhi's quote and mid-day meal scheme, conclusions could loop back stronger to question dynamics.
- Sometimes critical review components are vague, and examples could be clearer or more specific, like in questions about political reform methods and debate on procedural bottlenecks in funding.

Q.1) a) Rising influence of money power in Indian elections poses a serious challenge to transparency, fairness, and democratic accountability. How can ethical electoral funding be ensured to maintain the integrity of democracy? (10 marks, 150 words)

भारतीय चुनावों में धनबल का बढ़ता प्रभाव पारदर्शिता, निष्पक्षता और लोकतांत्रिक जवाबदेहिता के लिए गंभीर चुनौती है। लोकतांत्रिक सत्यनिष्ठा को बनाए रखने के लिए नैतिक चुनावी निधियन/फंडिंग कैसे सुनिश्चित किया जा सकता है? (10 अंक, 150 शब्द)

The 18th Lok Sabha recorded the highest electoral spending till date. (PRS Report).

Serious challenge to

I) Transparency

1. Vote buying to ensure consensus.
2. Use of proxies to lure voters.

II) Fairness

1. Jeopardises the influence of small and regional parties.
2. MCC by ECI is violated.

III) Democratic Accountability

1. Jeopardises the Universal Adult franchise
2. Credibility is overpowered by money.

Marks: 4.0

Positives :-

Well-structured answer with clear categorization of problems and solutions.

Good balance between identifying challenges and offering remedies.

Introduction :-

Good start with a fact about 18th Lok Sabha spending! But missing a clear definition of money power in elections.

Body :-

+ Great structure dividing challenges into transparency, fairness & accountability!

+ Good mention of SVEEP for citizen engagement!

x 'Vote buying to ensure consensus' - too vague, specify cash-for-votes schemes instead

x 'MCC by ECI is violated' - needs specific example like paid news or disguised advertising

x Solutions lack specifics - e.g., what kind of RTI disclosures? Electoral bonds alternative?

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए

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Ethical Electoral funding to maintain integrity of Democracy

- 1) Legal enforcement of MCC to deter mal practices
- 2) Mandate disclosure of funds of political party under RTI
- 3) Mandate code of Conduct and ethics - imbuing value of transparency.
- 4) Strict disqualification of violators → sets a precedence of deterrence.
- 5) Engage citizens to report violations - through campaigns under SUEEP.

Elections is the lifeblood of Indian democracy that needs ethical execution to maintain justice

Improvements :-

Add Electoral Bond controversy and Supreme Court verdict (2024)

-Mention state funding of elections as potential solution

-Include technological solutions like blockchain for transparent funding tracking

Conclusion :-

Nice conclusion linking elections to democracy's lifeblood! But could be more solution-focused.

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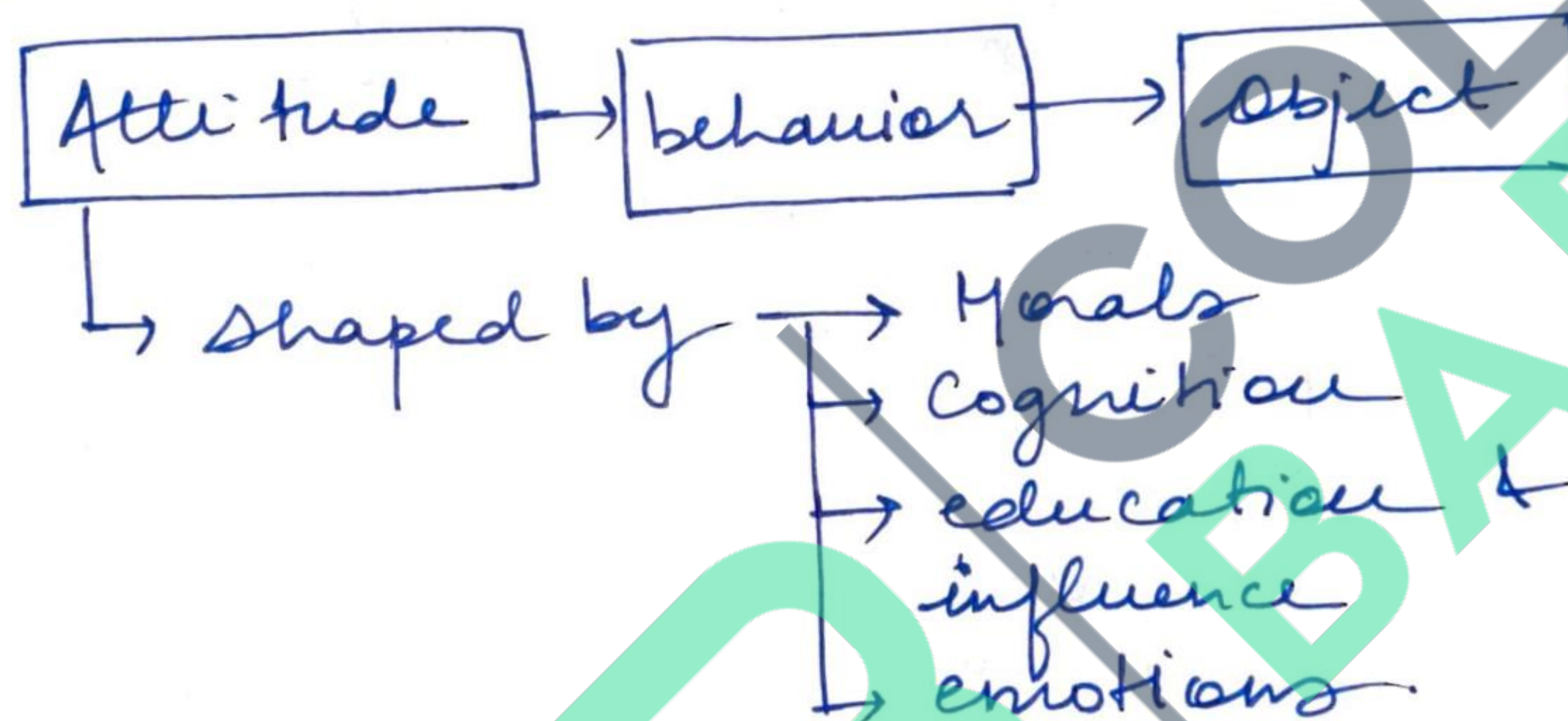
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1 (b)

b) Explain the key dimensions of ethics that influence human behaviour. How do these dimensions shape ethical decision-making in private life? (10 marks, 150 words)

नैतिकता के उन प्रमुख आयामों का वर्णन करें जो मानव व्यवहार को प्रभावित करते हैं। ये आयाम निजी जीवन में नैतिक निर्णय लेने को कैसे आकार देते हैं? (10 अंक, 150 शब्द)

Human behaviour is the Attitude driven response of people towards some object or event.



Influence ethical decision making in private life

1. Morals — the sense of right or wrong determines

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए

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Marks: 3.5

Positives :-

Good attempt at structuring with diagram. Examples for each point show application thinking.

Introduction :-

Good attempt to define human behavior! But your intro needs to directly address 'key dimensions of ethics' not just behavior!

Body :-

+ Good use of examples for each dimension!

x Your 'dimensions' are actually attitude components, not ethical dimensions! Replace with: deontology, consequentialism, virtue ethics, etc.

x Examples are too brief - add specific ethical dilemmas in private life

x Missing connection between dimensions and decision-making process

positive or negative behaviour
in private setting.

eg Patriarchal mindset may restrict
social mobility of wife

2. Cognition - interpretive component
that is based on the intellect
of person - usually shaped
through education

eg Educated person usually
prefers a democratic household

3. Emotion - induces conformity
and a predetermined reaction
to the object.

eg Love is reciprocated in
private life if have loving
grandparents.

Thus, the ethicality in
private life should be filled
with virtues - that are
good to ensure healthy relations.

Improvements :-

Add universal ethical principles like
justice, autonomy, beneficence

-Include ethical frameworks
(utilitarianism, Kantian ethics) that
guide decision-making

-Mention ethical dilemmas in private life
(truth vs loyalty, individual vs
community)

Conclusion :-

Too simplistic! Conclusion should tie back
to both parts of the question -
dimensions AND decision-making!

2. (a)

Q.2) a) "Academic freedom is the bedrock of scholarly inquiry and intellectual progress." Examine the ethical issues that arise when educational institutions yield to political, social, or economic pressures and compromises academic freedom. (10 marks, 150 words)

"शैक्षणिक स्वतंत्रता विद्वत्पूर्ण अनुसंधान और बौद्धिक प्रगति की आधारशिला है।" इस बात की जांच करें कि जब शैक्षणिक संस्थान राजनीतिक, सामाजिक या आर्थिक दबावों के आगे झुक जाते हैं और शैक्षणिक स्वतंत्रता से समझौता करते हैं, तो कौन-से नैतिक मुद्दे उत्पन्न होते हैं। (10 अंक, 150 शब्द)

As per Swami Vivekananda -
"Education without character is no education at all". Hence Academic freedom if stifled, causes dissonance.

Academic freedom as bedrock of scholarly inquiry & progress.

- 1) Character building process.
- 2) Ensures development of cognition & scientific temper.
eg) Article 51 - A fundamental duty.
- 3) Supports scientific, technological and social progress.
eg) Education enhances income through employability.

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए

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Marks: 4.5

Positives :-

Strong organization with clear categories of compromise. Good mix of theoretical points with concrete examples.

Presentation is effective with boxed headings.

Introduction :-

Vivekananda quote is good but doesn't directly connect to academic freedom! Start with what academic freedom actually means - free inquiry without censorship.

Body :-

+ Good examples like Nazi syllabi showing real consequences!

? 'Character building process' is vague - how exactly does academic freedom build character?

! Missing distinction between institutional autonomy vs individual academic freedom!

! 'Commodification of knowledge' point needs specific example - mention EdTech or textbook monopolies?

? Article 51-A mention is good but how exactly does it connect to academic freedom?

Education institutes when yield to :-

Political Compromises

1. loss of objectivity and true knowledge.
2. Polarisation of education eg Nari syllabus radicalised students.

Social Compromises

1. Widens caste & class divide.
eg Mid Day Meal denial to Dalit students.
2. Supports vicious cycle of poverty due to exclusion.
3. Hinders social mobility of marginalised. eg son of cobbler should be cobbler.

Economic Pressures

1. Commodification of knowledge is exclusionary eg high private school fees.
2. Hinder the productivity of demography as a whole.

Thus, proper realisation of Article 21-A is needed.

Improvements :-

Add global index/ranking showing correlation between academic freedom and innovation/development!

-Include UGC/NAAC guidelines on academic freedom in Indian context!
-Mention judicial interventions protecting academic freedom (Supreme Court cases)!

Conclusion :-

Article 21-A mention is relevant but too abrupt! Add how academic freedom balances rights with responsibilities.

2.(b)

b) Fortitude enables a civil servant to make difficult yet morally right decisions. Explain with reference to real-life examples. (10 marks, 150 words)

दृढ़ता (Fortitude) एक सिविल सेवक को कठिन परंतु नैतिक रूप से सही निर्णय लेने में सक्षम बनाता है। वास्तविक जीवन के उदाहरणों के संदर्भ में स्पष्ट कीजिए। (10 अंक, 150 शब्द)

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए

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Fortitude is one of the three cardinal virtues by Aristotle. It means displaying moral courage when faced with fear or adversity.

Enables civil servants to make difficult but morally right decisions.

1). Helps bypass robotic objectivity when faced with ethical dilemma.

eg PDS ration distribution to starving elderly.

2). Helps display integrity against political nexus.

Marks: 5.5

Positives :-

You've structured this well with clear examples that show moral courage in action. The answer is concise and addresses the question directly.

Introduction :-

Good start with Aristotle's virtue theory! But fortitude isn't one of the three cardinal virtues (those are temperance, courage, and justice). Quick fix: just say 'Fortitude is a key virtue...'

Body :-

+ Great real examples - Khemka and Rinku Singh cases are spot-on!

The 'robotic objectivity' point is unclear - what does this mean exactly?

Edward Snowden example is problematic - he wasn't a civil servant in the traditional sense. Replace with T.N. Seshan or Satyendra Dubey!

Point 4 on 'utilitarianism' doesn't clearly connect to fortitude - how exactly does fortitude ensure utilitarian outcomes?

eg IAS Ashok Khemba facing multiple transfers.

3. Helps bring out the truth despite risk of life.

eg Edward Snowden NSA files.

4. Ensures that principle of utilitarianism is followed at the time of crisis.

eg NDRF saving multiple people in 2018 Kerala floods.

5. Ensures transparency and integrity when at fault.

eg IAS Rinku Singh sit ups at sirion court for insanitary conditions.

Thus, fortitude is a virtue that makes sure all other virtues of public service are upheld even when times are tough.

Improvements :-

Add a line on how fortitude helps civil servants face public criticism when implementing unpopular but necessary policies

-Include how fortitude requires personal sacrifice (career/comfort) for moral decisions

-Mention a case where fortitude helped fight corruption (e.g., E. Sreedharan's Delhi Metro work)

Conclusion :-

Nice crisp conclusion that ties everything together! Shows why fortitude matters in public service.

Q.3) Given below are the three quotations of great thinkers. What do each of these quotations convey to you in the present context?

नीचे महान विचारकों के तीन उद्धरण दिए गए हैं। वर्तमान संदर्भ में इनमें से प्रत्येक उद्धरण आपको क्या संदेश देता है?

a) "When learning is purposeful, creativity blossoms. When creativity blossoms, thinking emanates. When thinking emanates, knowledge is fully lit. When knowledge is lit, the economy flourishes." - Abdul Kalam.

(10 marks, 150 words)

"जब सीखना उद्देश्यपूर्ण होता है, तो रचनात्मकता खिलती है। जब रचनात्मकता खिलती है, तो चिंतन प्रक्रिया विकसित होती है। जब चिंतन प्रक्रिया विकसित होती है, तो ज्ञान पूरी तरह से प्रकाशित होता है। जब ज्ञान प्रकाशित होता है, तो अर्थव्यवस्था समृद्ध होती है।" - अब्दुल कलाम

(10 अंक, 150 शब्द)

In this quote, our former president APJ Abdul Kalam has highlighted the importance of purposeful and relevant pedagogy in education.

Features of Holistic Education

1. Experiential learning to promote application

eg Gamified learning

2. Promoting creativity through co-curricular activities.

eg Sports, art, music.

Marks: 4.5

Positives :-

Good structure with clear bullet points and relevant examples from Indian context. The progression from challenges to reforms shows analytical thinking.

Introduction :-

Missed directly addressing what the quote conveys in today's context!

Body :-

• Great job connecting education to economic prosperity through your structured approach!

• Excellent examples like 'Smart India Hackathon' make your answer concrete!

• 'Features of Holistic Education' section is good but doesn't directly interpret what Kalam meant by each step in his quote

• The 'Challenges' section feels disconnected from the quote's progression of learning->creativity->thinking->knowledge->economy

• NEP 2020 example is relevant but needed to show how it promotes purposeful learning specifically

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3. Thinking and cognition is supported.

eg smart India ~~Haath~~ ^{Haath}

4. Creates a knowledgable and industry ready workforce.

However, there are challenges to which some reforms are being carried out:—

Challenges	Reforms
<ul style="list-style-type: none"> • rote learning • One size fits all. • Digital and gender divide • Industry academia mismatch 	<ul style="list-style-type: none"> — NEP 2020, — gamified learning — Three language formula to promote cognition — Digital India mission - SWAYAM to close digital divide

Education should be holistic —
Because children are 40% of population but 100% of the future.

Improvements:—

- Needed to interpret each step in Kalam's quote (purposeful learning → creativity → thinking → knowledge → economic growth) separately
- Missing connection to current knowledge economy/Industry 4.0 context which makes this quote especially relevant today
- Could add a specific example of how purposeful learning led to economic growth (e.g. IT revolution in India)

Conclusion:—

Nice conclusion with the children statistic, but needed to tie back to Kalam's quote specifically!

Marks: 4.75

Positives :-

Excellent structuring with table format.
Good grasp of Gandhian principles.
Answer covers multiple dimensions of human potential gap.

Introduction :-

Good start by explaining Gandhi's quote, but could be more impactful! Add 1-2 lines on why this gap exists in human society.

Body :-

+ Great table format showing contrast between actions and issues!

+ Good examples covering environmental, social and political dimensions

x 'Dopamine zombies' is too informal for UPSC - replace with 'digital addiction'

x 'Classism causing regionalism' needs clearer connection - how exactly?

x 'Potential' section lacks specific examples - add 1-2 concrete initiatives for each point

+ Mentioning 'Sarvodaya' shows good understanding of Gandhian philosophy

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इस हाशिए में
नहीं लिखना
चाहिए

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3.(b)

b) "The difference between what we do and what we are capable of doing would suffice to solve most of the world's problems."-Mahatma Gandhi (10 marks, 150 words)

"हम जो करते हैं और जो करने में सक्षम हैं, उसके बीच का अंतर विश्व की अधिकांश समस्याओं को हल करने के लिए पर्याप्त होगा।" - महात्मा गाँधी (10 अंक, 150 शब्द)

In this quote, Mahatma Gandhi is emphasizing upon closing the gap between the present actions and potential to solve issues in the world.

Present Action	Issue.
1) unsustainable living and consumerism.	Environmental degradation and climate change.
2) war and conflict	Lack of peace and mass displacement and death.
3) classism and casteism	Causing regionalism and communalism

4) social media addiction and dopamine zombies

complacency, stifled knowledge utilization.

The potential that remains :-

- 1) Clean and environmental stewardship $\rightarrow$ circular economy.
- 2) Collaborative and ethical international framework
 $\rightarrow$ Bilateral diplomacy based on dialogue
- 3) Societal morality guided by equality, liberty and sarvodaya (upliftment of weakest)

Thus, there is a need to mend our actions and achieve what we are capable of doing. As it is said.

"It is a shame to die before reaching your true potential"

Improvements :-

Add Gandhi's concept of 'Swaraj' (self-rule) as key to bridging this potential gap

-Include real-world success stories where human potential was realized (e.g., Chipko movement, Grameen Bank)

-Mention SDGs as global framework trying to address this potential-action gap

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए

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Conclusion :-

Decent conclusion with a quote, but too generic! Add specific call to action - what exactly should we do to close this gap?

3.(c)

c) "Love and compassion are necessities, not luxuries. Without them, humanity cannot survive."-Dalai Lama

(10 marks, 150 words)

"प्रेम और करुणा आवश्यकताएं हैं, विलासिता नहीं। उनके बिना मानवता जीवित नहीं रह सकती।" - दलाई लामा

(10 अंक, 150 शब्द)

Love and compassion as indicated by Dalai lama - form the ~~core~~ corner stone of a healthy society.

Role of love and compassion

1. Love and compassion for each other - helps create harmony and peace.
2. Ensures respect for nature and ecocentrism is supported.
eg TEEB by Pawan Sehdev.
3. Embodies respect and urge to help the marginalised.

Marks: 5.0

Positives :-

You've balanced the idealism of the quote with practical reality. Good job showing both sides without dismissing Dalai Lama's wisdom!

Introduction :-

Good start! You've captured Dalai Lama's essence nicely. But jump straight to the point faster!

Body :-

+ Great structure with clear role of love/compassion followed by counterpoints!

+ TEEB example is spot-on for ecocentrism connection!

! 'Ecocentrism' is misspelled - should be 'ecocentrism'

! Your blanket distribution example is good but add one more concrete example for point #1 or #3

! The 'however' section needs a clearer link to the quote - are these complementary to love/compassion?

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eg. Compassion - blanket distribution to homeless during winters.

4. Helps condition children and make them good citizens in the future.

eg. Teaching love for friends and neighbours.

However, humanity also needs other values to survive:-

1. Curiosity and scientific temper → achieve progress.
2. Tolerance to accept diversity.
3. Integrity and courage to avoid systemic breakdown of institutions.

Thus, while love and courage may be the roses in the garden of humanity, flowers of all kinds are necessary for its sustenance.

Improvements :-

Add one line on how love/compassion builds social capital essential for collective action

-Mention one historical example where compassion prevented societal collapse (Gandhi's non-violence?)

-Include one line on how modern institutions like UN/WHO embody compassion at global scale

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Conclusion :-

Love the metaphor of roses in a garden!
Creative and memorable ending.

Marks: 4

Positives :-

Excellent point-format structure! Good balance of theoretical concepts with practical examples.

Introduction :-

Good concise definition of probity! But add 'ethical conduct' to make it more complete.

Body :-

+ Great structure with 3 clear pillars of probity!

+ Good use of examples like RTI, NFSA, Passport Seva!

x 'Integrity' section needs mention of 'moral courage' to stand against wrongdoing

x 'Transparency' needs mention of e-governance initiatives like PFMS, GeM portal

x 'Efficiency' point could mention how probity reduces wastage of public resources

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए

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4. (a)

Q.4) a) What do you understand by the term 'probity in governance'? Explain how probity acts as the foundation of ethical public administration. (10 marks, 150 words)

'शासन में ईमानदारी' शब्द से आप क्या समझते हैं? बताइए कि ईमानदारी किस प्रकार नैतिक लोक प्रशासन की नींव का कार्य करती है। (10 अंक, 150 शब्द)

Probity in governance means strict adherence to integrity, transparency and efficiency while being above reproach morally.

Probity as the foundation of ethical public Administration

1. Integrity

- i). Makes sure strict adherence to protocol.
- ii) Avoids systemic corruption
eg 2nd ARC report highlights integrity as an important value.

iii) Upholds spirit of service.

2. Transparency

i) Supports accountability

eg RTI to gather information

ii) Enhances public trust

eg Supreme Court Judges declaring personal assets

3. Efficiency

i) Assures Impartiality in public service delivery.

eg NFSA food grain distribution to all sections

ii) Timely service delivery enhances credibility.

eg Passport Seva

iii) Grievance Redressal to ensure course correction

Thus, probity ensures that Kautilya's Rajdharma principle is upheld.

Improvements :-

Add 'Ethical decision-making framework' as 4th pillar with Nolan principles

example

-Mention 'conflict of interest management' as crucial aspect of probity

-Include 'citizen participation' as outcome of probity in governance

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Conclusion :-

Nice reference to Kautilya's Rajdharma! But add 1 line on how probity creates citizen-centric governance.

Marks: 4.25

Positives :-

Good structure with clear points and cultural references that add unique perspective. Diagram effectively visualizes key concepts.

Introduction :-

Good start highlighting civilian suffering, but could directly address the ethical dilemma posed in the question!

Body :-

+ Great diagram showing key ethical dimensions of starvation as weapon!

+ Good example mentioning Israel-Gaza situation!

+ Love the cultural reference to Thiruvalluvar's 'puram'!

x 'Life over strategy' point is vague - add specific ethical principle like 'humanitarian imperative'!

x Missing international humanitarian law (IHL) references - mention Geneva Conventions!

x 'Use power and responsibility' point lacks ethical substance - add 'duty to protect' doctrine!

x No mention of UN Security Council Resolution 2417 which condemns starvation as weapon!

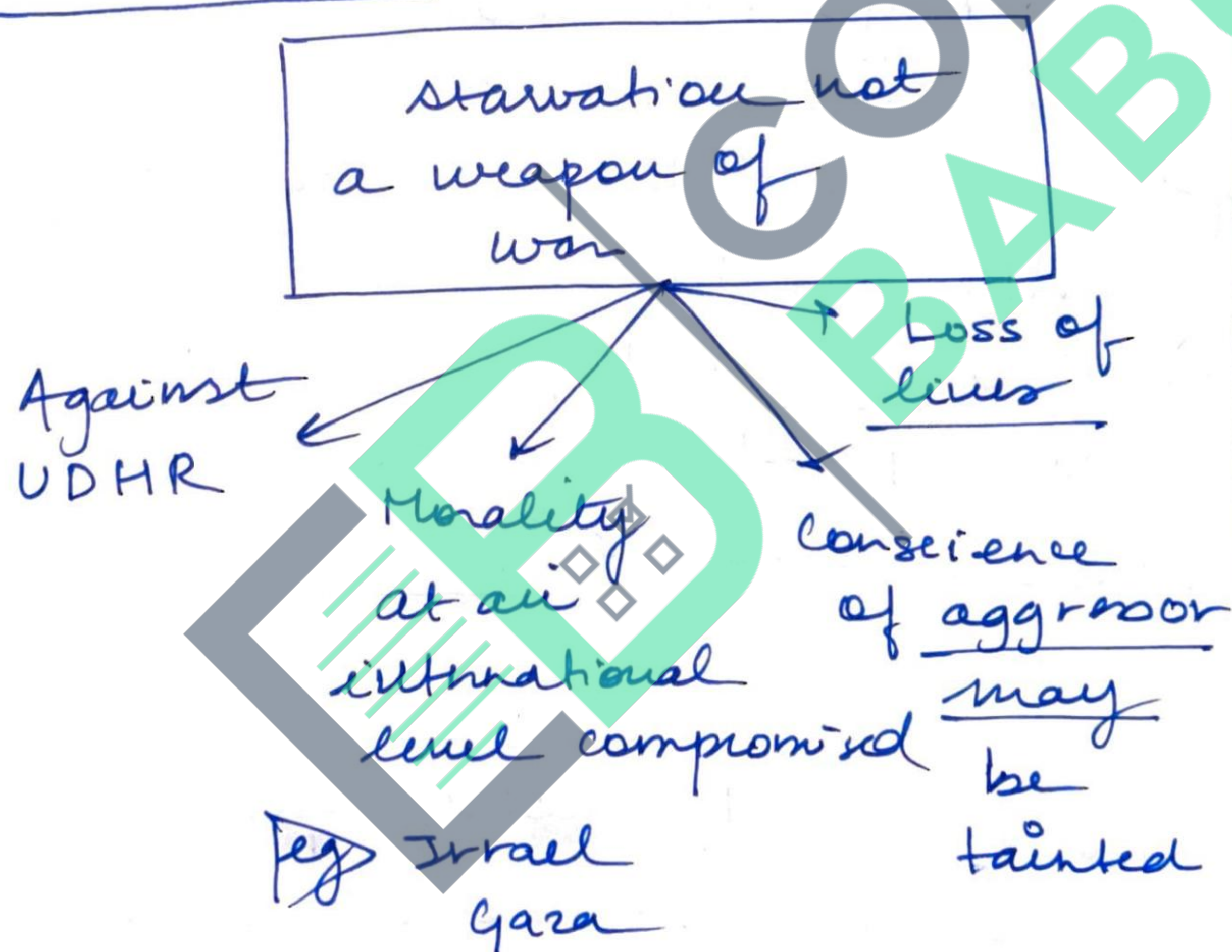
4 (b)

b) "Starvation must not be used as a weapon of war." Yet, parties involved in conflicts often resort to the blockade of food and medical aid to civilians in conflict zones, deepening the humanitarian crisis. Powerful nations, despite their capacity to intervene, tend to prioritise strategic interests over humanitarian concerns. What ethical considerations should guide powerful nations in preventing such actions and ensuring unimpeded humanitarian access? (10 marks, 150 words)

"भुखमरी को युद्ध के हथियार के रूप में इस्तेमाल नहीं किया जाना चाहिए।" फिर भी, संघर्षों में शामिल पक्ष अक्सर संघर्ष क्षेत्रों में नागरिकों को भोजन और चिकित्सा सहायता को रोकने का सहारा लेते हैं, जिससे मानवीय संकट गहराता है। शक्तिशाली राष्ट्र, हस्तक्षेप करने की अपनी क्षमता के बावजूद, मानवीय चिंताओं पर रणनीतिक हितों को प्राथमिकता देते हैं। शक्तिशाली राष्ट्रों को ऐसी कार्रवाइयों को रोकने और निर्बाध मानवीय पहुँच सुनिश्चित करने में कौनसे नैतिक विचार सहायक हो सकते हैं?

(10 अंक, 150 शब्द)

Over the globe, due to war and conflict, the collateral damage is born by the innocent civilians - facing violence and starvation.



Ethical consideration to guide powerful nations.

1). Life over strategy should be valued.

eg Avoid siding with aggressor

2). Use power and responsibility to guide international debates

3). Use Thiruvalluvar's 'Puram' -
wealthy have moral imperative to serve the public.

eg France and India - providing HADR assistance

4). Moral duty of power and warring nations - end the war as soon as possible.

The world should thus adopt the Mundaka Upanishad philosophy of Vasudeva kutumbaram 'whole world is one family'

Improvements :-

Add 'proportionality' and 'distinction' as key ethical principles from Just War Theory!

-Include 'R2P doctrine' (Responsibility to Protect) as ethical framework for intervention!

-Mention 'humanitarian corridors' as practical ethical solution!

Conclusion :-

Nice philosophical touch with Vasudeva Kutumbakam, but needed specific ethical framework conclusion rather than just philosophy!

5 (a)

Q.5) a) What teachings of Mahavira are most relevant today and why? Discuss. (10 marks, 150 words)

महावीर की कौन सी शिक्षाएँ आज सर्वाधिक प्रासंगिक हैं और क्यों? चर्चा करें। (10 अंक, 150 शब्द)

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Mahavira, the propounder of the Jainism philosophy (400 BCE) laid down essential philosophy that are still relevant today.

Teaching	Relevance
1) Aneha-wada	Relative ethics signifying pluralism eg Multiple countries have different opinions on what is morally right eg CBDR
2) Non Violence (Ahimsa)	Rising animosity internally and globally needs correction through

Marks: 4.5

Positives :-

Good structure with teaching-relevance format. Examples are contemporary and relevant!

Introduction :-

Good intro with time period! But why call Mahavira a 'propounder' when he was the 24th Tirthankara? Be precise!

Body :-

- Great use of table format for clarity! !
- Your CBDR example for Anekantavada is spot-on!
- 'Hedonism in bureaucracy' example is vague - replace with specific case like 'VIP culture draining public resources'
- You've missed explaining 'why' these teachings matter today - the Q asks for relevance!
- The microbes point is excellent for environmental connection!

	<p>principle of Ahimsa</p> <p>eg Non Violence.</p> <p>Russia Ukraine conflict.</p>
3) Prudence	<p>Emphasised on frugality and simple living</p> <p>eg Hedonism in bureaucracy impacting institutional morals</p>
4) Respect for all beings (even microbes)	<p>Promotes care for environment and ecology.</p> <p>eg 1.5°C pre industrial limit reached in 2023.</p>

Thus, it is important that the divine teachings of Mahavira are incorporated in our day to day lives.

Improvements :-

- Add Aparigraha (non-possession) - crucial for today's consumerism crisis
- Include Syadvada (conditional predication) - relevant for today's polarized discourse
- Mention Mahavira's gender equality stance - women could become ascetics unlike other traditions

Conclusion :-

Too generic! Replace 'divine teachings' with specific impact like 'Mahavira's principles of non-violence and ecological respect offer solutions to today's conflicts and climate crisis'

5 (b)

b) "In contemporary times, social media platforms have emerged as powerful agents in shaping individual and societal attitudes." Do you agree with this view? Justify your answer. (10 marks, 150 words)

"समकालीन समय में, सोशल मीडिया प्लेटफॉर्म व्यक्तिगत और सामाजिक दृष्टिकोण को आकार देने में शक्तिशाली अभिकारक के रूप में उभरे हैं।" क्या आप इस दृष्टिकोण से सहमत हैं? अपने उत्तर का औचित्य स्पष्ट कीजिए। (10 अंक, 150 शब्द)

social media has been the single most influential outcome of globalisation, having attitude altering impacts.

Impacts on Individual Attitude

Positive

Negative

1). Inculcated more comparison towards women

eg through #MeToo

2). Enhanced courage of conviction to raise voice against inefficiency of government

eg Yeh Thik Karhe dihlao campaign

1). Rising rage baiting eg communal undertone in some post.

2). Materialistic outlook

due to comparison eg show off culture

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Marks: 6

Positives :-

Your answer shows excellent balance between positive and negative impacts.

The structure is clean and the examples are relevant and contemporary.

Introduction :-

Good start! Calling social media 'the single most influential outcome of globalisation' grabs attention immediately.

Body :-

+ Excellent use of flowcharts to organize impacts visually!

+ Great job providing specific examples for each point (MeToo, anti-corruption campaigns)!

x 'Social media has been the single most influential outcome' is too absolute - maybe say 'one of the most'?

x 'Child cuddling replaced by mobile phones' needs a specific example or statistic!

x 'Rising innovation is promoted' is vague - mention crowdsourcing or specific innovation platforms!

Impact of societal Attitude

Positive

1) Rise in tolerance
due to social
media a
common place

eg) Funny jokes
pages.

2) Rising innovation
is promoted.

3) social cohesion
through shared
interest platforms

eg) Prayer club
on Facebook

Negative

1) Made people
addicted and
complacent.

2) Child cuddling
has been
replaced by
mobile phones

3) Rise in avenues
of digital
frauds and
cyber crime
also endangers
the social fabric
further

Social media is a double edged
sword and Buddha's Middle
path is required to use it
judicially

Improvements :-

Add echo chambers/filter bubbles as a
key negative societal impact!

-Include political polarization as a major
societal attitude shift!

-Mention digital literacy as a solution
alongside Buddha's Middle Path!

Conclusion :-

Love the Buddha's Middle Path
reference! Perfect way to conclude a
balanced answer.

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Marks: 4.25

Positives :-

Concise answer with good structure! Nice balance of philosophical backing (Aristotle) and practical steps!

Introduction :-

Good intro defining voice of conscience as moral compass! Could add quick mention of its universality across cultures!

Body :-

+ Love the simple diagram showing 4 elements upheld by conscience!

+ Great point about Aristotle's virtuous habits - shows philosophical depth!

+ Smart inclusion of EI connection to conscience!

Point #3 on well-being needs specific link to conscience - how exactly does meditation help hear conscience better?

Point #4 needs a specific example - name one ethical leader besides Gandhi!

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6(a)

Q.6) a) What do you understand by the 'voice of conscience'? In what ways can you prepare yourself to listen to the voice of conscience? (10 marks, 150 words)

आप 'अंतरात्मा की आवाज़' से क्या समझते हैं? अंतरात्मा की आवाज़ सुनने के लिए आप खुद को किन तरीकों से तैयार कर सकते हैं? (10 अंक, 150 शब्द)

Voice of conscience is the inner moral compass that passes a judgement on how right or wrong an action is.

Voice of Conscience upholds

Integrity tolerance objectivity fortitude

Ways to prepare one self to listen to the voice of conscience

1). As per Aristotle → virtuous habits develops with practice on a regular basis.

2) Developing high Emotional Intelligence → helps regulate emotions and makes conscience consistent.

3) Mental and physical well being.

eg. Exercising, meditating, gratitude journaling.

4) Refer to ethical leaders and philosophers to develop strong integrity and knowledge about conscience.

Thus, as per Gandhi ji,
conscience is the highest court
and always guides towards morality.

Improvements :-

Add 'self-reflection practices' like journaling specifically for moral dilemmas
- Include 'reducing noise' (both literal and figurative) to hear conscience better
- Mention 'courage to act' on conscience despite social pressure (e.g., whistleblowers)

Conclusion :-

Nice Gandhi reference at end! Add 1-2 words on how conscience impacts society beyond individual!

b) Effective utilisation of public funds is not merely an administrative requirement but a moral responsibility of those entrusted with public office. However, instances of funds allocated to government schemes lying idle or being diverted towards extraneous purposes continue to be reported across the country. Examine the reasons for under-utilization and mis-utilization of public funds and their implications. (10 marks, 150 words)

सार्वजनिक निधियों का प्रभावी उपयोग केवल प्रशासनिक आवश्यकता नहीं है, बल्कि सार्वजनिक पद पर आसीन व्यक्तियों का नैतिक उत्तरदायित्व भी है। हालांकि, सरकारी योजनाओं के लिए आवंटित धन के व्यर्थ पड़े रहने या उद्देश्यों के इतर उपयोग किए जाने के मामले पूरे देश में सामने आते रहते हैं। सार्वजनिक निधियों के अल्प उपयोग और दुरुपयोग के कारणों और उनके निहितार्थों का परीक्षण करें। (10 अंक, 150 शब्द)

Marks: 3.0

Positives :-

Good attempt at structuring with clear categorization of reasons and implications. Examples of scams show awareness of real issues.

Introduction :-

Good start with ethical angle, but why quote John Locke when you could directly mention fiscal responsibility principles? Keep it more focused on the question!

Body :-

+ Nice presentation attempt with flow chart of scams - shows good awareness!

+ Good categorization of reasons and implications separately

x 'Hedonistic tendencies' is too abstract! Replace with 'Corruption and vested interests'

x Missing specific data points on fund underutilization - e.g. CAG reports show 30-40% funds remain unused in many schemes!

x No mention of procedural bottlenecks like complex fund release mechanisms, multiple layers of approvals

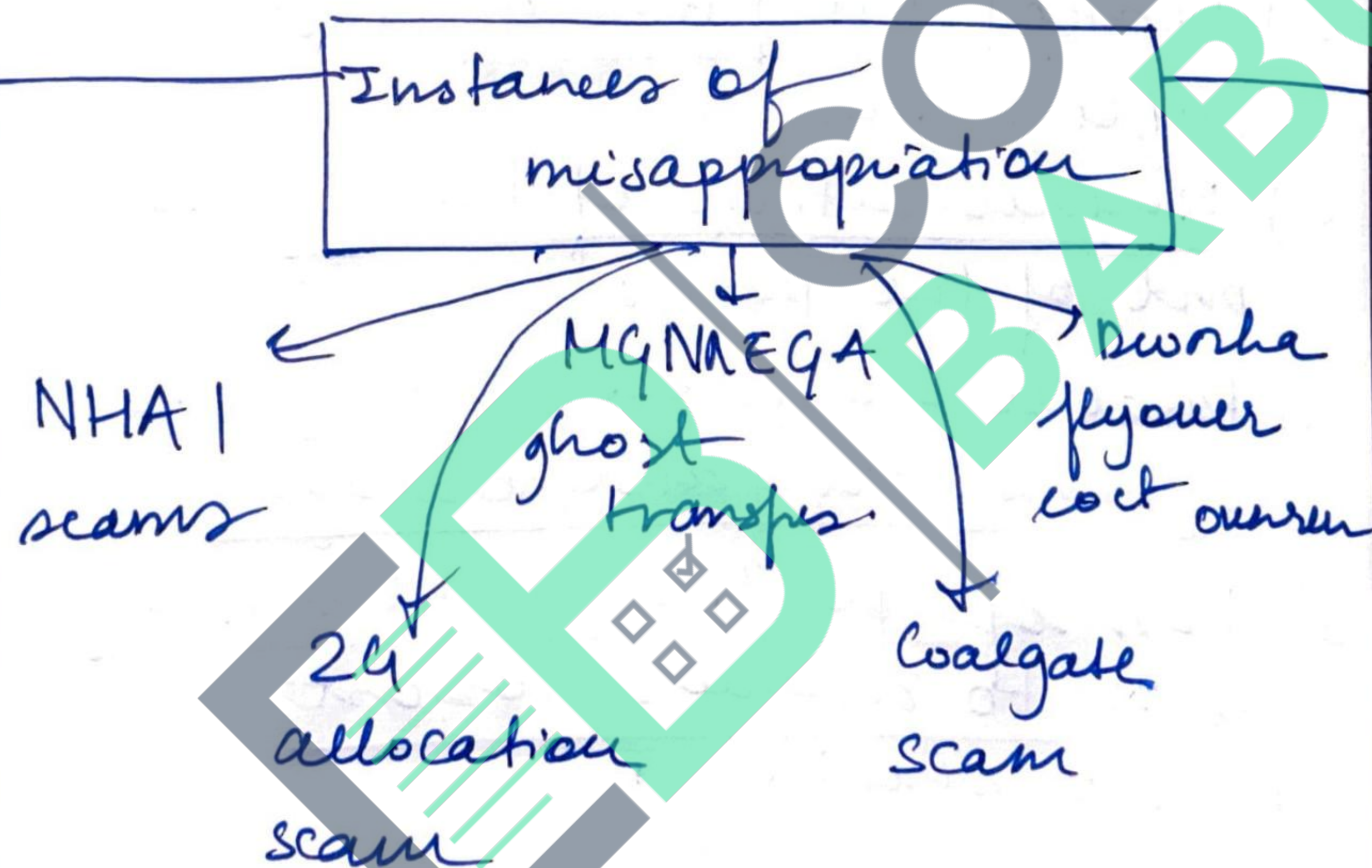
x 'Outcome based budgeting' is actually a solution not a problem! You meant 'Input-based budgeting without outcome focus'

x Where's the examination of federal issues? Centre-state fund transfer delays are major reason!

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Effective utilisation of public funds is the ethical obligation of the government to uphold the social contract (John Locke).



Reasons for misutilization

- 1) Hedonistic tendencies leading to rent seeking
- 2) Outcome based budgeting and poor planning
- 3) Poor infrastructure causing delay
eg Smart City Project delays
- 4) Bureaucratic red tapism and apathy - slowing down expenditure.

Implications

- 1) Loss of transparency and public trust
- 2) Normalization of bribery as part of the process
- 3) Parallel black economy due to corruption and leakages
- 4) Loss of political and bureaucratic will to deliver robust public service

Thus, Plato's Philosopher king needs to be embodied to ensure just public expenditure takes place.

Improvements :-

Add specific CAG findings on fund underutilization percentages across major schemes

-Include institutional weaknesses like poor monitoring mechanisms and weak accountability frameworks

-Mention technological solutions like PFMS, DBT that address fund utilization issues

Conclusion :-

Philosophical reference to Plato feels disconnected! Better to conclude with concrete solutions or way forward for effective fund utilization.

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Section - B

Q.7) A rail overbridge (ROB) is being planned in the capital city of a central Indian state. The project aims to reduce traffic congestion and ease delays at railway crossings, which affect thousands of daily commuters. It had been a long-standing demand of local residents, and the government approved it to address persistent traffic bottlenecks in the area. The project is to be executed by the State Public Works Department (PWD), with a strict completion deadline of one year i.e. 31st July 2026. The PWD Minister, who is also the local MLA, is scheduled to inaugurate the project in the third week of August 2026. This is planned to take place shortly before the expected announcement of state elections. Ramesh has been selected as the project manager of this prestigious assignment on the basis of his professional competence and experience.

While reviewing the approved design plans in preparation for execution, Ramesh identifies a serious flaw. The proposed alignment includes a sharp 90-degree turn, incorporated due to spatial constraints between an electrified railway line on one side and ongoing metro construction on the other. From a technical standpoint, Ramesh believes the design is unsafe. It increases the risk of vehicular accidents, especially for heavy vehicles, and may lead to long-term inconvenience for road users.

Ramesh promptly raises the issue with the Chief Engineer. However, the Chief Engineer overrules the concern. He states that the General Arrangement Drawing (GAD) has already been approved by the Bridge Engineering Department, in coordination with Indian Railways. He points out that revisiting the design at this stage shall result in project delays, increased expenditure, and unwanted political attention.

Subsequently, Ramesh comes to know that the contractor awarded the tender to execute the project is a close relative of the PWD Minister. He also receives unofficial communication suggesting that his promotion to Additional Chief Engineer is under active consideration, but could be jeopardised if he creates “unnecessary hurdles” in the project’s timely completion.

The incumbent state government is eager to complete the overbridge before the elections and present it as a major developmental achievement. This adds to the pressure on Ramesh to expedite project execution without raising further objections. Nonetheless, he remains convinced that the current design is flawed and could have grave implications for public safety if left unaddressed.

Meanwhile, the bridge design has also attracted widespread public attention after being published in a leading local newspaper. Images of the sharp 90-degree turn went viral on social media, drawing criticism and ridicule. Several engineering experts have publicly flagged the alignment as a potential safety hazard, reinforcing Ramesh’s concerns.

- Under the given conditions, what are the options available to Ramesh as a project manager?
- What are the ethical dilemmas being faced by Ramesh?
- What are the professional challenges likely to be faced by Ramesh and his response to overcome such challenges?

(20 marks, 250 words)

Marks: 7.5

Positives :-

Good structured format with merits/demerits. Stakeholder diagram adds value. Clear attempt to address all parts of the question.

Introduction :-

Good attempt to frame the ethical dilemma! But intro needs to be more specific to ROB project rather than generic 'nexus' statement.

Body :-

+ Excellent stakeholder diagram - visually represents the complex relationships!

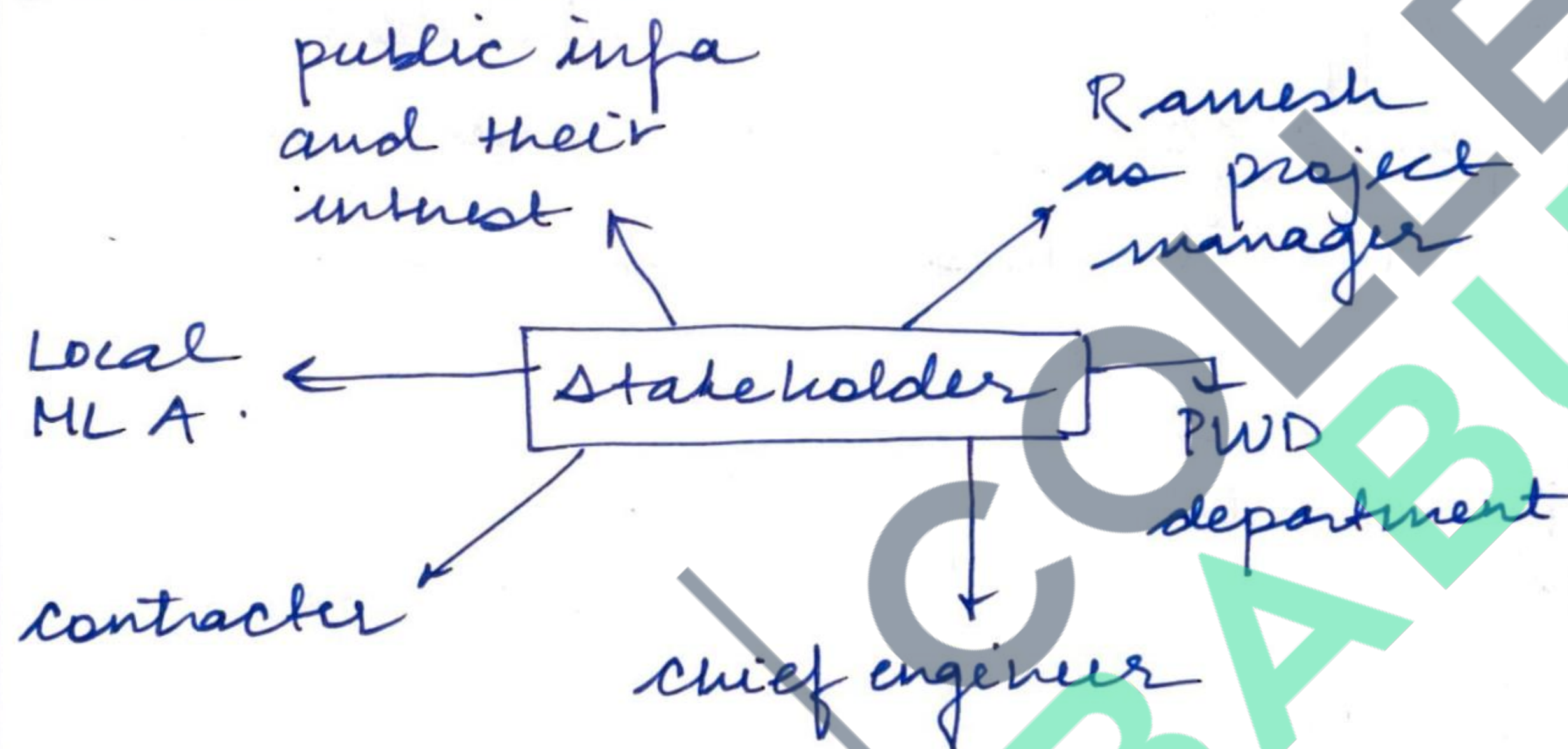
+ Strong option analysis with clear merit/demerit format - very structured!

x Your option (I) seems unrealistic - Ramesh already raised concerns, can't 'say nothing' now!

x Option (II) mentions 'Aristotelean persuasion' - unnecessary jargon that wastes words!

7.

The case presents the ethical and political challenge of nexus between the politicians, bureaucracy and corporate - jeopardising the larger public interest



(a) options available to Ramesh

① Overlook the design problem and say nothing. Let the project get completed on time

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Merits

- i) Timely completion of bridge.
- ii) Political favour gained

Demerits

- i) Public safety overlooked
- ii) Design flaws indicate inefficiency

II) Approach MLA, use Aristotle's persuasion to make him understand that it needs to be delayed.

Merits

- i) Upholds proper use of public funds.
- ii) MLA might agree and uphold spirit of public service

Demerits

- i) MLA might react negatively
- ii) Jeopardises chance of promotion
- iii) Scrutiny from chief engineer and contractor

III) Release official notice of delay of project to correct flaws through press conference.

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Merits

- i) Accountability as project manager upheld.
- ii) proper usage of public fund.
- iii) Avoided contractor-politician nexus.

Demerits

- i) Delay in public service due to inefficiency.
- ii) Political backlash
- iii) Personal agony through promotion withheld.

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x Option (III) about 'press conference' is extreme! Civil servants don't typically hold press conferences!

x Part (b) lists generic ethical dilemmas without connecting to specific case details!

x In part (c), responses are vague - 'display integrity' doesn't explain HOW to resolve the design flaw!

(b) Ethical Dilemma faced by Ramesh

1. Personal morality vs. public image
2. Gain political favour vs. Enjoy promotion
3. Unjust development vs. Conscience
4. Whistleblowing to expose corruption vs. Job safety
5. Accountability to public vs. Personal gain and recognition

(c) Professional Challenges.

Response to challenges.

1) Political backlash is possible

Display integrity and courage of conviction.

2) Transfer due to non compliance

Duty of public service is upheld, face transfer with pride.

3) Pressure to expedite the project despite flaws.

Maintain objectivity and continue the course correction with proper public consultation.

Hence, Ramesh should embody the spirit of "Nishkama Karma" - selfless duty and maintain probity.

Improvements :-

Add specific technical options to fix the design flaw (e.g., gradual curve instead of 90° turn)

-Include official channels like approaching Railway Board or State Technical Committee

-Mention legal obligations under engineering codes/safety standards that Ramesh must uphold

Conclusion :-

Nice conclusion with 'Nishkama Karma' reference, but it's disconnected from the specific options you analyzed earlier.

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए

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Q.8) Srushti is a young and dynamic IPS officer, posted as Assistant Superintendent of Police (ASP) in a communally sensitive district. Her husband, Arjun, is an IAS officer and posted as Sub-Divisional Magistrate (SDM) in the same district. Both are honest, sincere and deeply committed to their work. They have a daughter who is just four months old, and is looked after by a domestic helper. Srushti resumed duty just two weeks ago after six months of maternity leave.

At 9 PM on Saturday night, Srushti is in her office reviewing the security arrangements with her team for an upcoming local festival. The situation in the area has been tense throughout the week due to a flare-up between two communities over a petty issue. Around 9:30 PM, she gets a call from the Superintendent of Police. He asks her to prepare a detailed law and order brief for a high-level meeting the next morning. Srushti reaches home at 10 PM, feeling exhausted. She has not been getting proper sleep during the week due to frequent night patrolling. Arjun also returns around the same time after a long day in the field. Their daughter has been unwell and cried through most of the previous night. Arjun expresses concern about Srushti's heavy workload and the baby's condition. He tells her that she can not keep pushing herself like this and that the child needs more of her attention. Srushti replies that she cannot afford to step back.

She adds that people are already judging her and questioning her commitment to work for availing maternity leave. The conversation gradually turns into an argument. Arjun feels Srushti is ignoring her health and family, while Srushti feels judged and unsupported.

Later that night, as Srushti sits at her desk preparing the report, she pauses and reflects on the purpose of her work. She had joined the IPS to serve the people and protect the vulnerable. But now, she wonders if she is being fair to her own child and family. Even as recently as last week, she had to cancel the family dinner as she had to attend an urgent meeting at the SP office. She also feels the weight of expectations. Male officers with children are rarely questioned. But as a new mother, she is constantly under scrutiny. Many in the department believe that women, especially new mothers, are not suitable for field duty. Srushti starts thinking about her options. She knows that whatever decision she makes will not only impact her own future but also influence the expectations placed on other working mothers in uniform.

a) What are the ethical issues involved in the above case?

b) Evaluate the options available to Srushti in the above situation.

c) What suggestions would you make to help officers like Srushti maintain a healthy work-life balance.

(20 marks, 250 words)

Marks: 6.0

Positives :-

Your tabular format works well! Good job identifying both short-term and long-term solutions. Practical suggestions like creche facilities show real-world understanding.

Introduction :-

No proper intro! Just jumping into 'engendered division' without setting context of work-life balance for women officers.

Body :-

+ Good job structuring answer in tabular format - makes ethical issues clear!

+ Nice stakeholder analysis showing multiple perspectives!

x Point 8 at beginning makes no sense - random numbering?

x 'Arjun - patriarchal mindset' is an assumption not in case study!

8. The case study presents the issue of engendered division of roles in private and public life. - often creating dissonance and dichotomy.

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(a) Ethical Issues involved in the case.

Stakeholder	Issue
1. Srushti.	<ul style="list-style-type: none"> → dual burden of house and job. → dilemma of child care vs public service. → high work load affecting mental and physical health
2. Arjun.	<ul style="list-style-type: none"> → Anger as care → non cooperative

	iii sharing work load → patriarchal mindset
3. Society and public concerned	→ communal tensions indicating immorality → Judging and questioning legal right of maternity leave. → officer inefficiency may hinder public service delivery

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(b) options available to srushti

① Quit the Job and take care of family

Merits

→ Child health improves.

→ Home environment may become amicable

Demerits

→ gender regression is reinforced

→ district loses qualified IPS officer

II) Remain status quo and continue

Merits

- The task at hand gets completed.
- IPS duties are fulfilled - upholds spirit of service

Demerits

- Rising personal issues may impact public life.
- Neglect may deteriorate Sushita's & child's health

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x Options analysis is decent but too simplistic - where's flexible work arrangements?

x 'Gender regression' term used without explanation

x Article 14 reference thrown in without connecting to case properly

III) coordinate with Ajeem and find solution, moreover discuss with SP (Senior) to find optimised solution.

Merits

- collective solution finding
- Reinforces family relationship.
- Checks the health of child through collaborative parenting

Demerits

- Discussion with Ajeem might not be fruitful.
- SP may gauge inability to perform duty

(c) Suggestion to maintain healthy work life Balance.

① Short Term

- 1) Open channel of communication with spouse
- 2) Seek counselling and resort to professional child care facilities.
- 3) Workplace - home compartmentalization to give due attention to family as well.

② Long Term - Institutional measures.

- 1) Niche facility for working mothers.
- 2) Paternity leave - legal mandate to establish shared responsibility of raising a child.

This ensures that the right to equality (Article 14) is realised fully.

Improvements :-

Add mental health aspect -

stress/burnout/guilt as ethical issue

-Include option of temporary

reassignment to less demanding role

-Mention technology solutions (WFH

options) for work-life balance

Conclusion :-

No conclusion at all! Where's your final take on Srushti's dilemma?

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Marks: 9.25

Positives :-

You've structured the answer well with clear sections and relevant ethical frameworks. Diagrams are effective and enhance presentation significantly.

Introduction :-

Decent intro but too generic! Start with specific case context - 'This case highlights dual quality standards between international and domestic markets' would be punchier!

Body :-

+ Good use of ethical frameworks like Kantian ethics and Gandhian principles!

+ Excellent presentation with relevant diagrams that enhance understanding!

+ Strong step-by-step approach for company's crisis management!

Your 'stereotype and prejudice' point needs specificity - call it 'market discrimination' instead

Q.9) A reputed Indian beauty & personal care company developed a herbal skin cream for the international market, claiming anti-ageing and skin-repair properties based on traditional Ayurvedic formulations. After obtaining the necessary approvals and export certifications, the company began exporting the product. The product received widespread positive feedback for its quality and natural formulation, and soon became a huge hit in international markets. Riding on this success, the company announced that the product would soon be made available to domestic consumers, with almost the same quality and health benefits.

Subsequently, it secured approval from the domestic regulatory authority and launched the product in the Indian market. Over time, the brand gained a significant share of the domestic market and earned substantial revenues both nationally and internationally.

However, during a random sample check, officials discovered that the cream sold in India differed from the version approved by the competent authority. The product failed to meet the claimed herbal composition and purity standards. Further investigation revealed that the company had often been distributing batches that had failed export quality checks.

The incident triggered widespread public criticism and regulatory scrutiny, leading to a sharp decline in the company's reputation and financial performance.

- Discuss the ethical issues involved in the case.
- What actions should the competent regulatory authority take against the personal care company for violating domestic quality standards and distributing rejected export batches in the Indian market?
- What course of action is available to the company to manage the crisis and restore public trust and brand credibility?

(20 marks, 250 words)

9.

The case at hand presents the unethical and discriminatory practice is the resort to between markets to immorally maximise profits.

(a). Ethical Issues Involved.

1. Violation of Gandhian principle of commerce without morality
2. Stereotype and prejudice in business - treating satisfaction of domestic consumers less.
3. Treating people as means rather than ends (Violates Kantian Ethics)
4. Violation of Quality standards → violation of Rule of Law

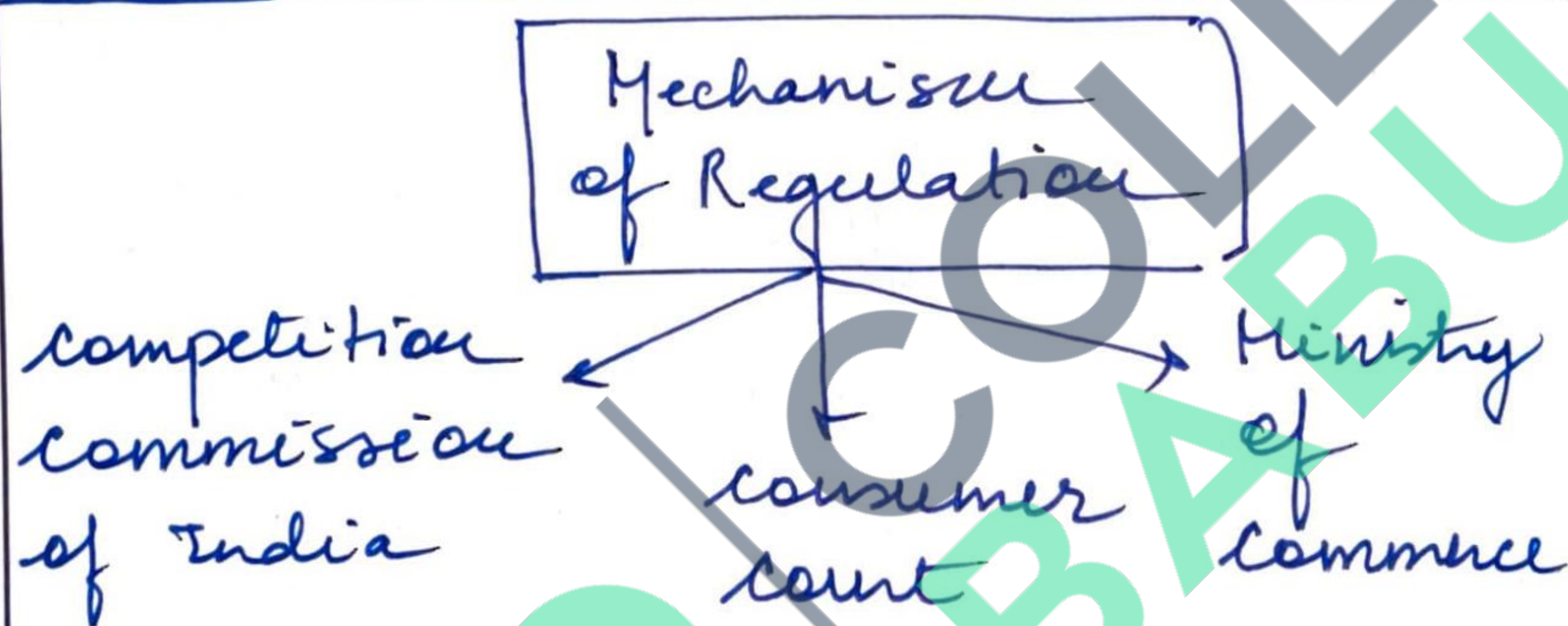
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5) Displays erosion of credibility
in international market.

6. Risk of company collapse →
endangers welfare of employees
and shareholders.

(b). Actions by Regulatory Authority



1. Formulate a fact finding
committee → gauge degree
of violation and ensure
objectivity.

2. order immediate halt
in sale and distribution

of all products to ensure public safety.

3. Order recall of all faulty products → onus of procurement on the company.

4. Post objective analysis → company should be made to bear the statutory fines and also issue a public apology.

(c) Course of Action available to the company.

Step I → Managerial level meet to find out leakages in approval of manufacturing sub-standard product.

Step II → Public apology and uphold the principle of consumer is king

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Point 5 on 'erosion of credibility' is vague - mention 'damages Made in India brand globally'

Regulatory actions lack teeth! Add 'criminal prosecution of responsible executives under Consumer Protection Act'

Company action plan misses 'compensation to affected consumers' - crucial for trust rebuilding!

Step III

→ terminate all those responsible of approving the call.
 - This will display company integrity

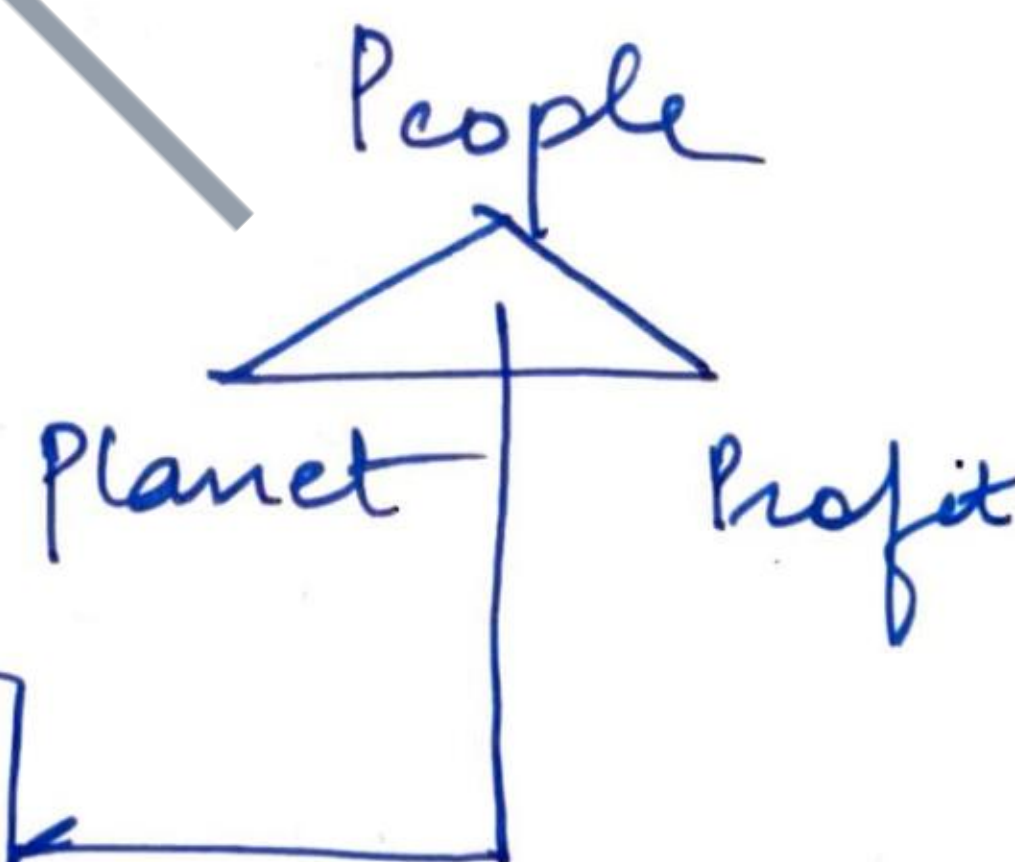
Step IV

→ Board meeting and shareholder meetings to ensure this will not be repeated.

Step V

→ Publish comprehensive charter stating commitment to proper business and grievance redressal

Thus, the company needs to maintain the trinity of ethical corporate governance

**Improvements :-**

Add 'corporate social responsibility failure' as ethical issue - company violated CSR principles
 - Include 'whistleblower protection policy' in company's action plan to prevent future violations
 - Mention 'FSSAI and Drug Controller' as specific regulatory bodies that should take action

Conclusion :-

Missing a proper conclusion! Your 'trinity' diagram is nice but add a one-liner like 'The case exemplifies how profit-driven decisions can destroy brand equity built over years'

Marks: 8.5

Positives :-

You've structured the answer well following all parts of the question. Good job identifying the third middle-path option instead of just binary choices!

Introduction :-

Good intro that frames the ethical dilemma clearly! But could be more focused on the immediate crisis rather than philosophical framing.

Body :-

+ Excellent stakeholder diagram - shows visual thinking!

+ Smart approach in Option III - balancing protocol with urgency!

x Your option evaluation is too theoretical! Where's the practical disaster management angle?

x 'Robotic objectivity' sounds judgmental - use 'strict protocol adherence' instead!

Q.10) A forest fire has broken out in a hilly district and is rapidly spreading toward an eco-sensitive area that includes four villages (ESA villages). These villages lie along the forest fringe and are surrounded by difficult terrain. The region is known for its biodiversity and traditional forest-based livelihoods. The inhabitants of these villages are mostly poor tribal communities, dependent on forest resources for their sustenance.

You, as the District Magistrate of the area, have rushed to the spot with a medical team, police personnel, NGOs, media, and support staff to oversee the rescue and containment operations. Your disaster response team on the ground is small and poorly equipped. Reinforcements from the district headquarter have been requested, but they may take several hours to arrive due to the remoteness and challenging terrain.

In the meantime, a group of trained ex-forest guards and local youth from the villages offer to help. They are experienced and familiar with the area. However, existing government rules do not permit the engagement of unofficial personnel in fire control operations without formal clearance and insurance coverage.

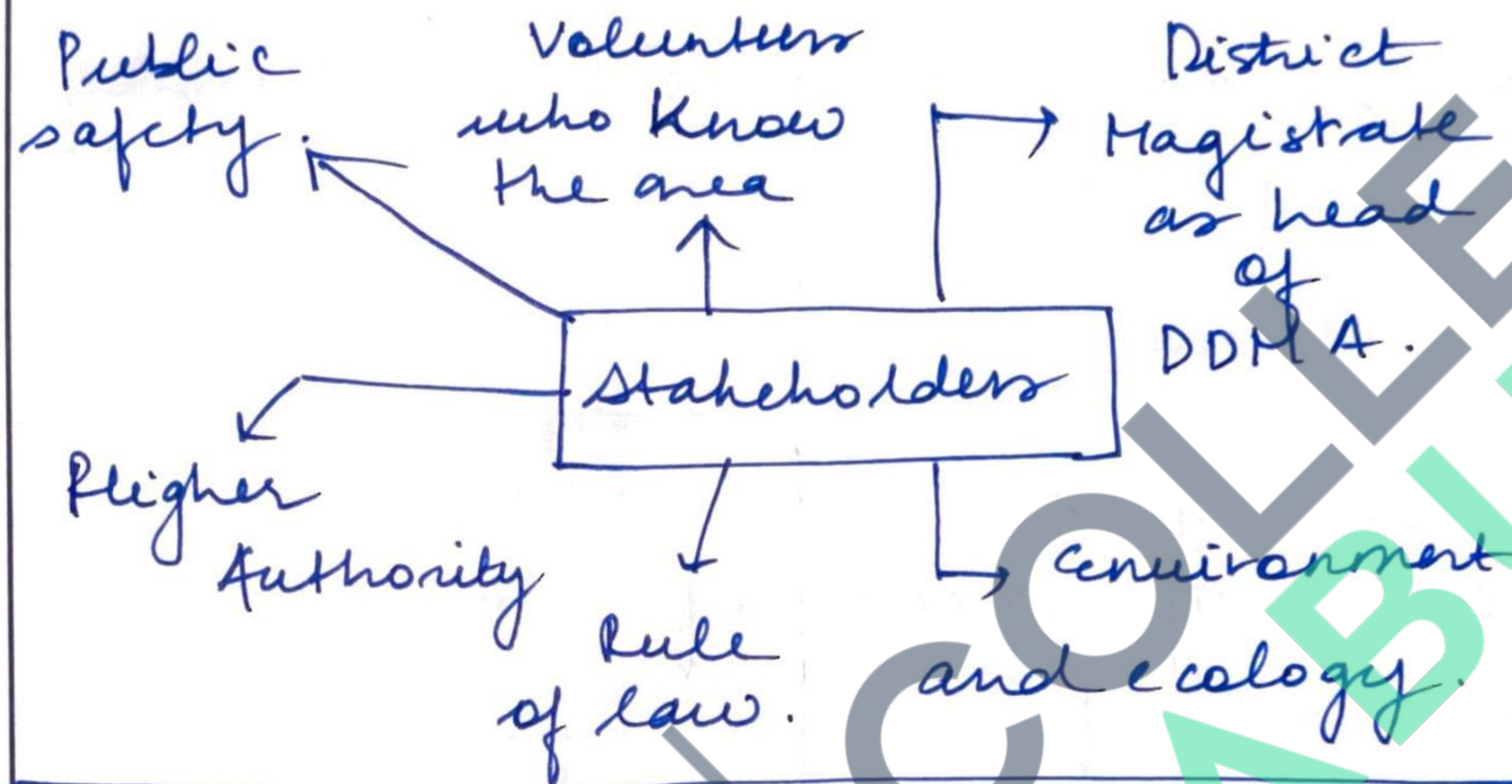
Your team members are divided on this issue. Some members argue that volunteers should be engaged immediately to prevent the fire from spreading. Others caution that involving them without proper approval and safety cover could be risky and against protocol.

As the District Magistrate, you are also the Chairperson of the District Disaster Management Authority (DDMA). The fire is spreading at a very rapid rate, and immediate action is required to protect lives, property, and the environment. You are now in a dilemma.

- What are the options available to you?
- Critically evaluate each of the options identified by you.
- What option would you adopt and why?
- What are the ethical dilemmas being faced by you?

(20 marks, 250 words)

10. The case presents the classical ethical dilemma in administration — objective compliance vs. greater good in adverse scenarios.



(a) & (b) options available & their evaluation

① Stick to standard operating procedure and don't allow volunteer participation.

Merits	Demerits
→ Rules are followed.	→ Team too small to control fire

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→ ~~Volunteers~~
~~may feel neglect~~
 → Juniors get the importance of following rules.

→ Threatens ecology
 → Public safety and property damage a concern

② Go against protocol and deploy ex forest service men.

Merits

Demerits

→ strong use of unity: arrest advance of fire.

→ displays utilitarian morals (Bentham)

↳ saves public
 → upholds community participation

→ Risks the lives of volunteers.

→ Responsibility of volunteers shifted
 ↳ mental pressure on DM.

→ Violation of protocol.

↳ may attract disciplinary action

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III Emotional intelligence should be deployed → Try to expedite the approval of volunteers using e-filing, meanwhile → Direct volunteer to contribute in non fire areas (preventive measures.)

Merits	Demerits
<p>→ Shows dedication to follow rules while engaging public</p> <p>→ May help arrest the advancement of fire.</p>	<p>→ Delay in approval is possible.</p> <p>→ The volunteers may feel helpless doing periphery work.</p>

(c) Option Adopted and Justification

Option to go for → III because :-

- 1). It ensures that robotic objectivity doesn't cause widespread damage
- 2) Use of e-filing displays

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x You've listed 'deontology' without explaining how it applies to this specific situation!

x Where's your immediate action plan for the 4 villages? They're in danger right now!

presence of mind - important aspect
to have high adversity quotient.

3) Periphery work assigned → while
involves the volunteers, doesn't
put them in direct harm.

4) simultaneously handling
protocol and controlling the
fire and ensuring public safety
displays moral courage.

5) Upholds deontology - right
means for right ends.

(d) Ethical Dilemmas

- 1) Robotic Objectivity vs. Public welfare.
- 2) Environment vs Volunteer preservation safety.
- 3) Rule of law vs. Safety of environment and people.

Thus, a public servant needs
high IQ & EQ to ensure
all adversities are handled
clinically.

Improvements :-

Add immediate evacuation plan for the 4
ESA villages - this is your primary duty!

-Include communication strategy with
higher authorities to cover your decision

-Mention NDMA guidelines/Disaster
Management Act provisions that might
allow emergency exceptions

Conclusion :-

No proper conclusion! You just ended
with a generic statement about IQ & EQ.
Needed a decisive wrap-up of your chosen
action plan!

Marks: 8.5

Positives :-

Strong grasp of constitutional morality!
Good practical steps for DEO. Effective use of tables for clarity.

Introduction :-

Good start with the ethical context! But jump straight to the point - 'This case presents ethical issues where caste discrimination threatens education rights.'

Body :-

+ Excellent tabular format for course of action - super clear presentation!

+ Good identification of constitutional violations (Article 17, 21A)

x Your ethical issues section needs more depth on 'conflict between tradition vs reform' - add this!

x Part (b) misses timeline for implementation - when will Marpi complete each step?

Q.11) In one of the government primary schools located in a rural block of a district, the newly appointed headmistress observed an unusual practice. The school had been preparing and serving mid-day meals separately to students belonging to different communities. Although the meals were cooked using a common gas connection, separate utensils, cooking areas, and serving arrangements had been in place for more than two decades. Students from the two communities had their food cooked and served by different cooks and ate in separate classrooms, despite attending classes together.

After taking charge, the headmistress decided to discontinue this practice. She directed that food be prepared and served together for all students, using a common kitchen and utensils. However, the decision triggered backlash. A considerable number of parents across communities vehemently opposed the move and stopped sending their children to school. Consequently, attendance fell by almost 60 percent. This also raised concerns regarding the possible discontinuation of the mid-day meal scheme, withdrawal of teaching staff, and even closure of the school due to falling enrolment. The issue has attracted attention from various political and social groups attempting to further polarise the situation and serve their vested interests.

Marpi Apang, the District Education Officer (DEO), has been tasked by the Deputy Commissioner's office to amicably resolve the matter at the earliest. She has also been directed to submit a detailed report along with the Action Taken Report within a fortnight.

- Identify the ethical issues involved in this case.
 - What course of action should Marpi adopt and why?
 - What should be the responsibilities of different social segments and agencies to create positive social ambiance for accepting such changes?
- (20 marks, 250 words)

11.

The case study displays the grim situation of when social malpractices like casteism overpowers essential services and rights like education.

(a) Ethical Issues.

1. Prevalence of social immorality through caste division.
2. Discrimination and prejudice inhibiting fundamental right to education (Article 21A)
3. Social moral rigidity → 60% attendance decline.
4. Socialisation of children in school → perpetuating caste bias.

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5. Polarisation of the issue
by various groups → sensational-
ism.

6. Promoting enmity and tension
between various groups.

7. Rule of law being violated.
↳ Mid Day Meal bifurcation.

8. Ambedkar's constitutional
morality violated → Article 17
untouchability.

(b) Cause of Action by Marpi

Action	Reason
1. Reach the school and understand the scenario and collect data and facts.	Ensures objectivity and transparency

2. Check the state of kitchen and report if discrepancy.

Responsibility towards Mid day meal scheme

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x Social segments section is too generic - where are Panchayats and religious leaders?

x No mention of monitoring mechanism after resolution - how will DEO ensure sustainability?

3. Meet the parents of children personally - use social influence and Aristotelean persuasion

Empathy and proper dedication towards persuasion ensured.

4. Expose the ~~dis~~unwilling parents to speeches and ideas of credible national leaders.

Ensures that equitable and credible persuasion leads to conformity not just obedience

5. Educate the parents rejecting about the law repercussions that may follow.

Rule of law as a deterrent to ~~set~~ mal practice and violation of morality.

Improvements :-

(c) Responsibility of different social segments and agents to create positive social Ambience.

- ① Parents → teach humility
→ Equality and tolerance.
→ Treat others with respect.
- ② Teachers and School → punishment and reward to induce ethical behavior
→ Role model conditioning at impressionable age.
- ③ NGO, CSO, Media → Informative education of social ambience
→ Display positive stories eg Better India

Thus, an ethical society with social ambience ensures
Ek Bharat Shresth Bharat

Add 'Consult successful schools that overcame similar issues' in action plan
-Include 'District administration's role in preventing political exploitation' in social segments
-Mention 'Psychological impact on children' as ethical issue

Candidates must not write on this margin

Conclusion :-

Nice wrap-up with 'Ek Bharat Shresth Bharat' but could be more action-oriented! Add: 'DEO must balance immediate resolution with long-term social transformation.'

Q.12) You are a Municipal Commissioner of a tier-2 city experiencing rapid urban expansion. Several high-rise residential and commercial buildings are under construction in the city to meet the growing demand for housing. One such luxury residential complex is being built, employing hundreds of daily-wage labourers, many of whom live in temporary settlements at the construction site. Late one night during the monsoon season, a large section of scaffolding and concrete slabs collapses from the upper floors of one of the under-construction buildings. Seven labourers, including two minors, die on the spot. Several others are critically injured and rushed to the hospital. The tragic incident results in public outrage, intense media scrutiny, and protests by a local NGO. The state government orders a formal inquiry and directs you to submit a report within a week. Your preliminary investigation reveals a series of irregularities. The construction material used is substandard and not in accordance with the National Building Code. Although the approved plan permits construction of fifteen floors, the builder has illegally added two extra floors. Moreover, the structure has encroached on land demarcated for a community park and a fire service lane under the city's Zonal Development Plan. These violations are not reported during site inspections conducted by the building inspector of the municipal corporation. The building clearance was granted during the tenure of your predecessor, who is not only your batchmate but also a close friend. Both of you were roommates during your training at LBSNAA. Prima facie, the case appears to involve a widespread nexus between officials of the Municipal Corporation and the builder. Your colleagues are putting pressure on you to go slow in the inquiry. Some of them suggest that holding the builder accountable could damage the city's image among investors and slow down urban development. Meanwhile, you come to know that the builder is the younger brother of a powerful minister in the state cabinet. One evening, his personal aide visits you privately. He suggests that the matter could be "mutually settled" and offers you a premium apartment worth ₹2 crore in the same residential complex. In the same breath, he hints that if the matter is not resolved swiftly in the builder's favour, someone in his office is prepared to file a complaint against you under the SC and ST (Prevention of Atrocities) Act.

- Discuss the ethical issues involved in the case.
- What are the options available to you in this situation?
- Explain your selected course of action.

(20 marks, 250 words)

Marks: 8.5

Positives :-

Good ethical framework application with Rawls and Nolan principles. Clear structure with pros/cons analysis shows balanced thinking.

Introduction :-

Good start identifying core issues - corruption, threats, and neglect of vulnerable lives. But too generic! Add specific reference to your role as Municipal Commissioner facing ethical crisis.

Body :-

+ Great job structuring answer into clear sections following directives!

□ Point 3 'Corporate greed' is vague - specify violation of building code & safety standards instead!

□ Point 4 mentions 'minister's son' which isn't in the case! Stick to facts - it's about Junior Engineer who's your batchmate!

□ Options analysis is mechanical - where's the practical administrative approach? E.g. securing evidence, involving anti-corruption bureau!

12.

The case presents the grave scenario of systemic corruption, threats as influencing decision and neglect of the value of lives of economically weak.

(a) Ethical Issues involved

- 1) Neglect and devaluing lives of labours.
- 2) Integrity breach by my predecessor.
- 3) corporate greed — using substandard materials.
- 4) Nepotism by awarding minister's son relative the contract.
- 5) Rule of law violated — Building code, fire safety lane, park encroached upon

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- 6) Political pressure restricting the duty delivery.
- 7) Lack of conviction and morals by colleagues — go slow in inquiry
- 8) Misuse of statute — Threat to file case against SC/ST atrocities act.
- 9) Dilemma to ensure objectivity and integrity vs. development of city should continue

(b) Options Available

① Came into the pressure and accept the demands of politician

Pros	Cons
<ul style="list-style-type: none"> → No action against SC/ST Act threat. → Colleagues confirm 	<ul style="list-style-type: none"> → unchecked — rule of law violation → injustice to

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए

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→ Receive personal gain
₹2Lr flat

labours.
→ causes crisis of conscience & mental agony

② Display courage and present a holistic and accurate report.

Pros

Cons.

→ Checks crony capitalism.

→ Justice to the people who lost lives.

→ Compromised integrity of colleague & politician is exposed

→ Dissonance with colleagues

→ Development pace may slow down

→ false allegation of SC/ST act.

③ Leak the problems to press anonymously

Pros

Cons

→ Unethical acts gets exposed.

→ Protects you from false allegation

→ shows lack of moral courage.

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+ Excellent application of Rawls' theory in justification!

x No mention of immediate relief measures for victims' families - shows lack of compassion!

(c) Selected course of Action.

(II) Present holistic and accurate report. Because :-

- 1) Justice should be served to those who lost their lives.
(Difference principle of Rawls)
- 2) Displays probity and integrity
(Not a essential quality in public servant)
- 3) Upholds dedication and adherence to constitutional values and rule of law.
- 4) Gives a clear conscience by doing the morally correct thing

Thus, this approach makes me embody the spirit of Caesar's wife - above suspicion.

Improvements :-

Add immediate administrative steps:
securing site evidence, suspending involved officials pending inquiry
-Include legal provisions to cite in your report (specific sections of Prevention of Corruption Act, Criminal Procedure Code)
-Mention coordination with other agencies (police, labor department) for comprehensive investigation

Conclusion :-

Strong conclusion with reference to Caesar's wife principle! But where's your implementation plan? How will you actually execute this decision?

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